FATHOMS

Venture: Author: Date: Version:

Lean Model Canvas

Think deeply about your venture and then make it better, every day!

INSTRUCTIONS: Save a copy of this document with the instructions deleted. Make a new version with each major adjustment in your thinking and keep each version for your records – it's the map of your journey. For group collaboration, try drawing the grid on a large whiteboard and take a photo of each version before erasing.

Problem:

What problems are people facing as it relates to the product or service that you are proposing? List their top three frustrations.

Example: I see people with complex medical issues struggling to keep their medical records organized and failing to capture all tax deduction benefits:

- 1. Old records out of order
- 2. Tracking eligible costs
- 3. Digital vs. paper records

Solution:

How will you solve these problems? Write down a solution for each problem.

Example: XYZ is an easy-touse digital personal platform.

- 1. Auto date recognition
- 2. Service/cost clarity
- 3. quick scan module for digitizing paper records

Key Metrics:

How will you measure the success of your venture? List the key measures.

Example:

- 1. Time spent at task
- 2. Clicks to completion
- 3. Rework to completion

6. +two FTE to operate yr 2: \$85,000

7. Development yr 2: \$15,000

Unique Value Proposition:

How will you turn an "unaware visitor" into an "interested customer"? Create a clear and compelling one-line message vou want your people to hear.

Example: You will spend less time locating and handling your complex medical records while keeping more of your money by discovering tax deductions.

Unique Advantage:

What separates you from competitors? What will make someone select your solution over others?

Example: native app enables easy filing of digital and paper records

Channels:

How will you reach your target consumers – direct marketing, social media, partnerships, etc. – identify effective ways to reach them. Example: directs ads in AARP, EWTN, Facebook for med support groups

Customer Segments:

Create four "personas" or descriptions of the type of person you can help. Visualize the people types that will turn to you for solutions.

Example:

Individuals that acquire lots of complex medical records on account of:

- 1. Chronic illness
- 2. Long term illness
- 3. Senior citizens
- 4. Athletes with injury history
- 5. Complex trauma and injury

Cost Structure:

What are the fixed and variable costs to launch your product or service? Consider the costs for each stage – website, hiring employees, production, marketing, wages and salaries – bringing them to market

Example:

- 1. Two FTE to start yr 1: \$200,000
- 2. Website and ecommerce yr 1: \$18,000
- 3. Native app dev yr 1: \$32,000
- 4. Travel trade shows x 3 yr 1: \$15,000
- 5. Rent and equipment yr 1: \$45,000

Revenue Streams:

What money sources will grow your money? How will you generate income? Show a pricing model of your product or service and include other revenue sources such as sales or subscriptions fees.

Example: Subscription revenue model:

 $Yr \ 0 \ bootstrap, \ qrants, \ VC = $300,000$ $Yr 1 \times $100/yr \times 4000 \text{ customers} = $400k$

 $Yr 2 \times $120/yr \times 8000 \text{ customers} = $960k$

 $Yr 3 \times $150/vr \times 14,000 \text{ customers} = $2.1M$

Add tax schedule service:

\$30/yr x 2000 = \$60,000 \$35/vr x 4000 = \$140,000

\$40/yr x 7000 = \$280,000

To improve your skills with Lean Model Canvas and other valuable startup essentials visit 20fathoms.org and learn more about training programs.